МІНІСТЕРСТВО
З ВІДНОВЛЕННЯ, ІНФРАСТРУКТУРИ
ТА ТРАНСПОРТУ УКРАЇНИ

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Ministry
for Recovery, Infrastructure
and Transport of Ukraine

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№ _____ від _____ 20___ р.

To the Heads of Foreign Diplomatic Missions in Ukraine

On behalf of the Ministry for Recovery, Infrastructure and Transport of Ukraine (hereinafter – the «Ministry»), we present our compliments and have the honour to inform you that the Ministry is actively working on the development and implementation of public-private partnership (PPP) projects in the transport and infrastructure sectors.

The scale of the destruction and damage caused by the ongoing war demonstrates that Ukraine's recovery cannot be achieved without mobilising private capital. Ukraine's reconstruction needs are estimated at nearly $600 billion over the next decade. This is why the Ministry is actively working on the development and implementation of public-private partnership (PPP) projects as an important instrument for attracting private investment.

In this context, the Ministry has formed a portfolio of priority PPP projects for initial implementation, covering key areas such as seaports, road and railway infrastructure, and water supply. All projects are being prepared in cooperation with the EBRD, IFC, and UNICEF – institutions that do not commit their resources and reputation to projects they do not believe in.

The Ministry is now preparing to launch a series of competitive tenders, and would highly appreciate your support in bringing these opportunities to the attention of the business community of your country.

In particular, we kindly ask you to:

1. Share the attached presentation with business associations, chambers of commerce, infrastructure companies, and investment funds in your country.
2. Encourage eligible companies to monitor our upcoming tender announcements and consider submitting bids.
3. Connect us directly with any companies that express serious interest – the Ministry stands ready to provide detailed project information and facilitate introductory meetings with interested investors.

ДОКУМЕНТ СЕД

Підписувач Калашник Микола Володимирович
Сертифікат 5EB375A2438DB7920400000070F30300BD3A0D00
Дійсний з 29.07.2026 12:49:00 по 29.07.2027 12:49:00

Міністерство з відновлення,
інфраструктури та транспорту України

16012/13/14-26 від 21.09.2026

All relevant contact details for investors are included in the attached presentation.

Ukraine has demonstrated that PPP works even in wartime. The concession tender for the Chornomorsk container terminal attracted interest from over 10 international operators, with four world-class companies including APM Terminals and Abu Dhabi Ports – now in the competitive dialogue stage.

This experience demonstrates the potential of Ukraine's infrastructure market to attract international private sector participation even under the conditions of the ongoing war. We invite the business community of your country to be part of this important effort and to explore opportunities to participate in Ukraine's recovery and reconstruction.

The Ministry would be grateful for your support in disseminating this information among relevant stakeholders and looks forward to further engagement with interested companies.

Please do not hesitate to contact the Ministry should you require any further information.

Annex: on 22 pages

Yours sincerely,

Minister Mykola KALASHNYK

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